

**To:** Martin, John[martin.john@epa.gov]  
**From:** Hayes, Mark  
**Sent:** Sun 8/9/2015 12:44:53 AM  
**Subject:** RE: R8 IAP for Gold King Mine Release

Did R8 send you a different IAP?

**From:** Martin, John  
**Sent:** Saturday, August 08, 2015 7:31 PM  
**To:** Foster, Althea; Sandoval, Joni; Hayes, Mark  
**Cc:** Loesel, Matthew  
**Subject:** RE: R8 IAP for Gold King Mine Release

Here's our bare bones "FINAL draft" IAP for tomorrow to get us going.

Typically, Incident Command provides copy to AC for review only and so that they can produce their Area Plan – but at very high level. AC ensures Incident Objectives/priorities are consistent with AC and to resolve critical resources (ex: usage of ASPECT). We will use R8's to improve our IAP.

The NIT really hasn't developed a lot of guidance or forms for AC so the USCG references may be the best we can get for that. We may want to discuss side bar tomorrow.

From IMH:

The function of the AC is to develop broad objectives for the impacted area and coordinate the development of individual incident objectives and strategies. Additionally the AC will set priorities for the use of critical resources allocated to the incidents assigned to the area.

AND..

Responsibilities: AC has the overall responsibility for strategic management of the incident and will:

- a. Review Common Responsibilities (Page 3-1);
- b. Establish AC strategic objectives;
- c. Establish overall response priorities;
- d. Rank incidents in order of priority;
- e. Identify and allocate critical resources based on incident needs;
- f. Ensure that the incident(s) is properly managed;
- g. Ensure that the on-scene incident(s) objectives are met;
- h. Minimize conflict with supporting agencies/stakeholder and public concerns;
- i. Coordinate acquisition of critical or specialized resources;

**From:** Foster, Althea  
**Sent:** Saturday, August 08, 2015 6:19 PM  
**To:** Martin, John  
**Subject:** FW: R8 IAP for Gold King Mine Release

**From:** Sandoval, Joni  
**Sent:** Saturday, August 08, 2015 6:08 PM

**To:** Foster, Althea; Allen, HarryL  
**Cc:** Ostrander, David; Cristiano, Gina; R8 Documentation Unit Leader  
**Subject:** R8 IAP for Gold King Mine Release

Hi Harry/Althea,

We've developed a modified R8 Incident Action Plan (IAP), and want to get your thoughts on how we need to coordinate on this. Does it need to go through Area Command? Do you want us to add info for your regions in addition to what we have? The document is very bare bones at this point, and will be improving over the coming days. Let us know asap so we can continue with distribution! Thanks!

Joni Sandoval

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